

Please note that this purports to be an accurate and complete translation of the original Japanese version prepared for the convenience of our English-speaking audience. However, in the case of any discrepancy between the translation and the Japanese original, the latter shall prevail.

[III. Towards Much Stronger Management Bases]

In order to establish much stronger management bases, TEPCO continues to promote all the measures such as safety securement, observance of corporate ethics, thorough quality control, enhancement of risk management, and maintenance and enhancement of technologies and techniques.

<Reference> Major Management Targets 2010

We continue to make every effort to achieve the targets set up in “Management Vision 2010,” in which FY2010 is placed as the last year of the Vision.

Numerical Targets 2010 - Targets to be achieved by FY 2010 -

Operational Efficiency

Improve efficiency by 20% or more from the FY 2003 level with equipment safety and securing of quality as major premises

Improvement of Balance Sheet

Increase shareholders' equity ratio to 25% or higher

Business Growth Expansion of Electricity Sales volume

Expansion of sales volume by 10 billion kWh or more (cumulative total in FY 2004 through 2010)

Business Growth --Sales and Operating Income from Businesses Other Than Electric Power Industry (Revised in March 2006)

Ensure 300 billion yen or more in sales from businesses other than the electric power industry^(Note 1), and 50 billion yen or more in operating income from businesses other than the electric power industry^(Note 2)

Note1: The total of sales of consolidated subsidiaries and affiliates to external customers

Note2: The total of operating income of consolidated subsidiaries and affiliates

Target of Contribution to Global Environment

Reduce the five-year average of CO₂ emission intensity (FY 2008 through FY 2012) by 20% from the FY 1990 level